

International Internal Audit Awareness Month

Dina Duquette & Alma Klarich | LRAC May 2021



Agenda

Who are we?

What do we do?

Why are we needed?

What is your role?

Who are we?



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What is Internal Auditing?

independent, objective assurance and consulting activity

designed to **add value** and improve an organization's **operations**

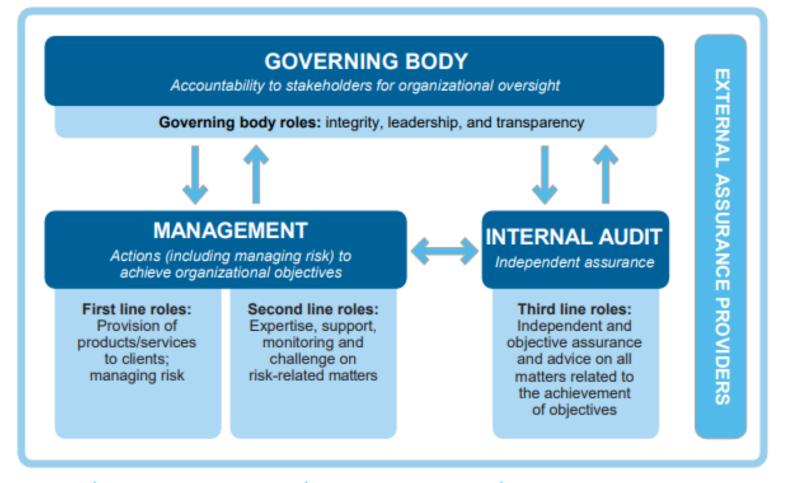
helps an organization accomplish its objectives

systematic, disciplined approach to evaluate and improve the effectiveness of **risk management**, **control**, and **governance processes**

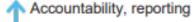
Mission:

To enhance and protect organizational value by providing risk-based and objective assurance, advice, and insight.

The IIA's Three Lines Model



KEY:

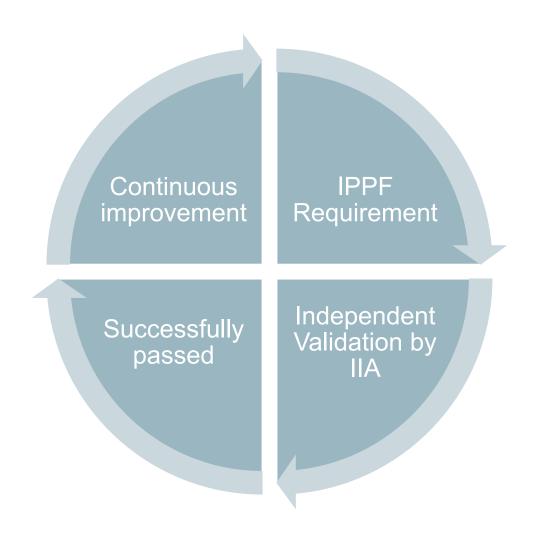


Delegation, direction, resources, oversight



Alignment, communication coordination, collaboration

Who audits the auditors?



QAIP IIA Standard 1300

A quality assurance and improvement program is designed to enable an evaluation of the internal audit activity's conformance with the Standards and an evaluation of whether internal auditors apply the Code of Ethics. The program also assesses the efficiency and effectiveness of the internal audit activity and identifies opportunities for improvement. The chief audit executive should encourage board oversight in the quality assurance and improvement program.

What do Internal Auditors do?









Evaluate risks

Assess controls

Improve operations

Review processes & procedures







Assure safeguards

Provide insight & foresight

Communicate results & recommend action

VALUE:

- Find out what's working and what's not
- Keep an eye on the corporate culture
- Look at the organization objectively
- Bring organization-wide perspective
- Advocate improvements
- Raise red flags
- Tell it like it is
- Trusted advisor

Benefits of 'Value for Money' Engagements



Enhanced management monitoring through improved performance measures and benchmarks



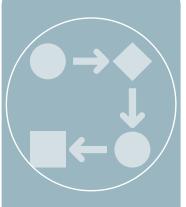
Increased accountability over expenditures and related processes / controls



Increased public trust in use of public funds



Greater
efficiencies
across key
governance,
risk, and
compliance
(GRC)
activities



Identified process improvement, cost reductions, and enhanced results

Assessment of 3 E's = EFFICIENCY, EFFECTIVENESS, ECONOMY

Internal Auditors are accountants by training.

Auditors are nit-pickers and fault-finders.

It's best not to tell the auditors anything unless they specifically ask.

Internal auditors follow a cycle in selecting 'targets' and use standard checklists to audit the same things the same way each time.

Internal audit is a corporate police function.

Why Internal Audit?

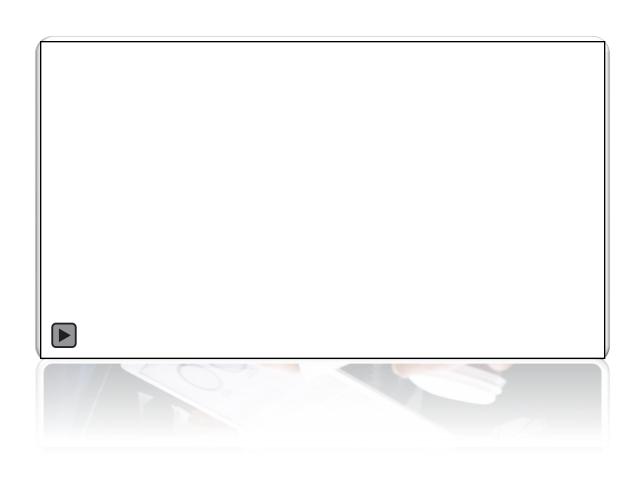
- Me Too
- College Admissions Scandal
- Terrorism

- Evaluate Risks & Controls to:
 - Help keep bad things from happening
 - Help assure good things can happen



Your role (as 1st or 2nd line)

- You/your team are the SME's
- Managing the risk and designing & implementing internal controls
- Management responsibility to respond to Findings & Recommendations



Thank you!

More Information:

Association of College & University Auditors (ACUA)

The Institute of Internal Auditors (IIA)

https://www.tru.ca/internalaudit.html

The IPPF: The Framework for Internal Audit Effectiveness - VIDEO

Questions?

