

BOARD OF GOVERNORS PUBLIC MEETING

Friday, February 24, 2023 1:00 PM Clock Tower Building, 3rd Floor (CT309 Boardroom)

MINUTES

Board members Present:

Marilyn McLean (Chair), Hee-Young Chung, Hasnat Dewan, Brett Fairbairn, Jim Hamilton, Kathy Kendall, Divyani Pathak

Regrets:

Tracy Christianson, Katy Gottfriedson-Jasper, Jasmine Haskell, Lillian Kwan, Nathan Matthew

Absent:

Jimmy Lulua, Anshuman Walia

Executive and Others Present:

Gillian Balfour (Provost and Vice-President Academic), Matt Milovick (Vice-President Administration and Finance), John Sparks (General Counsel and Corporate Secretary), Charlene Myers (Manager, University Governance), Lynda Worth (University Governance Coordinator), Shayne Olsen (Associate Vice-President, People and Culture), Anita Sharma (Director, Research Services), James Gordon (Environmental Sustainability Advisory Committee)

1. CALL TO ORDER

The board chairperson, M. McLean, called the meeting to order at 1:04 p.m. She reported that the meeting was inquorate, but that she expected another governor to join the meeting shortly.

2. TERRITORIAL ACKNOWLEDGMENT — Marilyn McLean

M. McLean delivered the territorial acknowledgment. She also acknowledged the one-year anniversary of Russia's invasion of Ukraine.

3. **RECOGNITION OF EXCELLENCE — Marilyn McLean**

a. Society of Research Administrators International names Dr. Anita Sharma in "Future of the Field" recognition.

B. Fairbairn introduced Dr. Sharma. M. McLean extended the board's congratulations for her accomplishments and presented her with a framed certificate. Dr. Sharma then said a few words and expressed her thanks.

4. ADOPTION OF AGENDA

M. McLean, board chairperson, reported that Christine Adam had asked to have agenda item 10.a.i. (Triennial review of Sexualized Violence Policy) deferred to the next board meeting. No governors objected to the request.

5. CONFLICT OF INTEREST DISCLOSURES

No governors declared conflicts of interest.

6. APPROVAL OF MINUTES

a. Minutes of December 9, 2022

As the governors present at the meeting still did not constitute a quorum, the minutes were subsequently approved by email vote (see attached addendum to the minutes).

7. BOARD CHAIR'S REPORT — Marilyn McLean

a. President Evaluation

M. McLean spoke about the upcoming evaluation of the president, noting who would be consulted and that she expected to receive the report in time for the June 2023 board meeting.

8. **REPORT FROM THE FINANCE COMMITTEE** — Hee-Young Chung

a. International Tuition Fee increase

M. Milovick presented this agenda item in the absence of B. Chadwick. He reminded governors that notice of motion had been served by the board on January 17, 2023 in relation to this matter.

The proposal to increase international tuition fees was subsequently approved by email vote *(see attached addendum to the minutes)*.

b. Proposed domestic tuition and fee increase

G. Balfour presented this agenda item, indicating it was notice of a motion that would be discussed at the March board meeting.

c. 2022/23 Third Quarter Financial Results and Forecast

Y. Laflamme presented the 2022/23 third quarter financial results and forecast, for information.

d. 2023-2024 Draft Budget Presentation

G. Balfour and Y. Laflamme presented the 2023-2024 draft budget for the board's information. Discussion ensued.

9. REPORT FROM THE GOVERNANCE AND HUMAN RESOURCES COMMITTEE — Kathy Kendall

- a. Review and recommend to Board management compensation structure and philosophy
- S. Olsen joined the meeting.

The chair invited S. Olsen to speak to this matter, which he did, as did G. Balfour.

The proposed revisions to the Board management compensation structure and philosophy were subsequently approved by email vote (see attached addendum to the minutes).

10. PRESIDENT'S REPORT — Brett Fairbairn

a. President's Report to the Board

President Fairbairn spoke to several matters in his report, a copy of which was circulated with the agenda package.

b. President's Report to Senate — January 2023

The report to senate was circulated for information.

11. REPORTS AND UPDATES

a. Office of Safety and Emergency Management Quarterly Report

M. Milovick presented the report, for information. Questions and answers ensued.

b. Capital Plan Update

M. Milovick gave an update on the capital plan, speaking about several projects. Questions and discussion ensued.

c. 2025/26 Academic Schedule of Dates

B. Fairbairn noted that the academic schedule of dates was circulated for information.

12. PRESENTATION

a. Environmental Sustainability Advisory Committee presentation

James Gordon presented on the Environmental Sustainability Advisory Committee and their work. Discussion ensued.

13. NEXT BOARD MEETING

a. The next board meeting is scheduled for Friday, March 31, 2023, in the CT309 Boardroom.

14. TERMINATION OF MEETING

There being no further agenda items, the meeting terminated at 3:15 p.m.



BOARD OF GOVERNORS VOTE BY EMAIL

on matters from the public agenda of February 24, 2023

Voting: Friday, February 24, 2023 - Tuesday, February 28, 2023

Board members voting:

Tracy Christianson, Hee-Young Chung, Hasnat Dewan, Brett Fairbairn, Katy Gottfriedson-Jasper, Jim Hamilton, Kathy Kendall, Lillian Kwan, Nathan Matthew, Marilyn McLean, Divyani Pathak, Anshuman Walia

Items below are excerpted from the agenda, and original numbering has been retained for ease of reference:

6. APPROVAL OF MINUTES

a. Minutes of December 9, 2022

On motion duly made and adopted, it was **RESOLVED** that the minutes of the board public meeting of December 9, 2022 be approved as circulated.

8. REPORT FROM THE FINANCE COMMITTEE

a. International Tuition Fee increase

On motion duly made and adopted, it was **RESOLVED** that the proposal to increase international tuition fees be approved as circulated.

9. REPORT FROM THE GOVERNANCE AND HUMAN RESOURCES COMMITTEE

a. Review and recommend to Board management compensation structure and philosophy

On motion duly made and adopted, it was **RESOLVED** that the proposed revisions to the Board management compensation structure and philosophy be approved as circulated.